UMZIMVUBU LOCAL MUNICIPALITY



Service Delivery and Budget Implementation Plan

BUDGET AND TREASURY DEPARTMENT (SDBIP)

2008/9

BUDGET & TREASURY DEPARTMENT

The programmes within this Department include the following:

- Revenue Management
- Expenditure Management
- Asset, Liability and Fleet Management
- Budget Reform and Reporting
- Investment
- Implementation of Financial System IT
- Supply Chain Management
- Reporting
- Internship Programme

Droject	E	Budget	Timeframe Responsible		Output	Outcomes
Project	Capital	Operational		Responsible	Output	Outcomes
Conducting meetings with rate-payer's forum regarding the writing off consumer debts and the conditions attached to it.		R 500.00	23 October 2008	Portfolio Head, MM, Acting CFO Assistant CFO	Clear details of the required levels of collection, incentive structure for consistent payers and the consequences of non-payment there-off.	Motivated Rate-payers and improved revenue collection.
Publicizing the debt write off and the data cleansing thereof		R 2 000,00	24 October 2008	Acting CFO, Assistant CFO, Accountant	Well informed residents about what is expected from them in terms of documentation and conditions for the write off.	Hard copies of all property owner's documents.
Writing off irrecoverable debt from consumers		R12 000 000	November 2008	CFO, Accountant & Revenue Officer	Clean data with contact details for all rate-payers.	Improved revenue and meeting the projected income.
Capturing the clean data in the new system			01/12/08- 15/12/2008	Accountant, Revenue Officer, 2 interns	Accurate Billing	Improved Billing systen and perfect customer service.

Draiaat	Budget		Timeframe	Despensible	Output	Outcomes
Project	Capital	Operational	Timename	Responsible	Output	Outcomes
Erection of Post Boxes in each erf number Subsidy		R 160 000.00	01/11/2008- 30/11/2008	Acting CFO & COO	Post Boxes in each and every household.	Proper Distribution of Bills.
Providing incentives for consistent rate payers		R0.00	11/12/2008	CFO, ACFO, Accountant	Highly motivated Consumers	Improved Revenue Collection.
Debtors reconciliation		R0,00	Monthly by the 8 th	Ass. CFO, Accountant	Early identification of discrepancies between billings and collections Updating of debtors accounts	Accurate and up-to date debtors accounts
Indigent Support		R1,500,000	01/01/2008	MM, CFO, Accountant, Revenue Officer	Issuing of indigent applications Scrutinising and approving of indigent applicants	Improved revenue collection
Billing of Consumers		R0,00	25 th of Every Month	Revenue Officer	On Time Billing	Receipt of Municipal accounts on time by Consumers
Distribution of Bills		R 24 000	27 th -29 th of every month	Bills Distributor	Distribution of Municipal Accounts	On time receipt of consumer accounts and payment of outstanding

Programme: Revenue Management Key focus area: To maximize revenue collection						
Project	Budget		Timeframe	Responsible	Output	Outcomes
Project	Capital Operational		Timename	Responsible		Outcomes
						accounts thereof.

Droigat	Budget		Timeframe	Deenonsible	Output	Outeemee
Project	Capital	Operational	Timename	Responsible	Output	Outcomes
Creditors payment			15 th and 30 th of every month	Expenditure Officer	Creditors vouchers to be submitted 5 days before payment date, i.e. on the 10 th for 15 th and on the 25 th for the 30 th	Service provider satisfaction, compliance with the Municipal Finance Management System.
Payroll			15 th and 25 th of every month	CFO, Ass. CFO and expenditure officer	To obtain attendance register for general workers Information on resignations and new appointments and travel claims from various departments by the 10 th of every month	Improved staff morale
Reconciliation of payroll	R0,00	R0,00	Monthly by the 8 th	Accountant, Ass. CFO and	Verification of all transactions to avoid	Arithmetically correct amounts paid to the

transactions		CFO	double payment or payment to non existent employees e.g. deceased on resigned	right employees at the right time.
Reconciliation of creditors accounts and statements	Monthly by the 8 th	Ass. CFO, Accountant	Verification of invoices to statements.	Correctness of statements Elimination of possible invoice and payment duplication Improved internal control
Expenditure forecast and variance analysis	Monthly	Ass. CFO, Accountant	Report of monthly expenditure forecasted Report on budget versus actual analysis	Cash outflow management Effective financial planning Identification of adverse variances Explanation and correction of variance
Bank reconciliations	Monthly by the 8 th	Ass. CFO, Accountant	Verification of bank balances and cash book balances	Early identification of possible fraudulent transactions Identification of possible cash flow crunch
Consolidated	Quarterly	Ass. CFO	Expenditure report	Review and control of

report of all			expenditure on regular
withdrawals			basis.
made			

Capital R0,00	Operational R 300 000,00	Timeframe 15/12/2008	Responsible	Output	Outcomes
R0,00		15/12/2008			
	000,00		SCMO	GRAP compliant Asset Register	Credible records of all assets owned by the
					Municipality.
R0,00	R0,00		CFO, SCMO	Policy approved by Council and implemented.	Safeguarding of Council Assets.
R0,00	R0,00	30 October	CFO	Elimination of risk	Safeguarding of
		2008		management of	Council Assets.
			CFO, SCMO	Policy development and approval by Council and	Safeguarding of Council Assets.
				R0,00 R0,00 30 October 2008 CFO	R0,00R0,0030 October 2008CFOElimination of risk related to management of assets.R0,00R0,0030 October 2008CFOElimination of risk related to management of assets.R0,00R0,00S0 October 2008CFOPolicy development and approval by

Programme : Budget Reform and Report Key focus area: Prepare realistic and strategic budget, effective control or expenditure as well enhancement o

procurement s	ystem			1			
Project	В	udget	Timeframe	Responsible	Output	Outcomes	
FIOJECI	Capital	Operational		Responsible	Output	Outcomes	
Budget process plan		R400,000	21 October 2008	Mayor, Portfolio Head, MM, CFO and all Managers	Drafting of budget process plan document Adoption of budget process plan by Council	Compliance with the provision of the MFMA and related legislation	
Reporting and variance analysis			On or before the 8 th of every month	Ass. CFO and Accountant	Report submitted to National Treasury by 10 th of every month	Compliance with the provision of the MFMA and related legislation	
MFMA Implementation Strategy			01 July 2008	Manager : Budget & compliance	Full compliance with MFMA in accordance with NT implementation strategy	Compliance with the provision of the MFMA and related legislation	

Programme :	Programme : Investments Management						
Key focus area: To ensure treasury management in respect of healthy cash flows and appropriate investments							
Project Budget Timeframe Responsible Output Outcomes							

	Capital	Operational				
Investment of not yet spent funds		30,000	August 2006	MM and CFO	Invitation of investment proposals from registered financial institutions and banks	Compliance with the MFMA. System aligned to SALGA's best practices.
Investment Register maintenance			Monthly by the 8 th	Accountant, Assistant CFO, CFO	Clear records of all moneys that are in ownership of the municipality.	Realising the best value for money and increase operational income for the municipality

-		Budget		•	g and management	
Project	Capital	Operational	Timeframe	Responsible	Output	Outcomes
Acquisition of integrated IT system	1,600,000		November 2008	MM, CFO and all Managers	Acquisition of the integrated finance management system that is compatible with the municipal requirements.	Integrated Financial System which will improve efficiency and financial reporting to Council and N.T.
Training of Staff and Managers on the system			December 2008	MM, CFO and all managers	Trained and motivated staff members	Efficient and effective use of the new financial syster

Transfer of data from the old		December 2008	CFO, Assistant CFO,	Clean and ready to use data in a new	Accurate and internally processed
system to the			Accountant,	financial system	financial
new one.			Expenditure and revenue officer		information.

Programme: Supply Chain Management Key focus area: Enhancement of preferential procurement system to ensure compliance with legislation and regulations

Project Budget		udget	Timeframe	Responsible	Output	Outcomes
Project	Capital	Operational	Timename	Responsible	Output	Outcomes
Adoption of the reviewed supply chain management Policy by Council			30 October 2008	MM and CFO	Revised Supply Chain Management Policy in line with regulation made in terms of MFMA and NT Regulations	Procurement of goods and services in terms of the new policy. Formation of procurement committees.
Supplier Data Base update			Monthly	SCMO	Acquisition of database system	Acquisition of goods and services from approved

			Issuing of invitation through the media based on supplier categories Verification and accreditation of suppliers	suppliers.
Stores and Stock level analysis and management of stock levels	November 2008	CFO	Review the stock management system Minimum, maximum & re- order level maintained per stock management system	Better demand management

Key focus area	Programme: Reporting Key focus area: Implementation, enhancement and maintenance of an effective financial reporting system to ensure compliance with legislation and regulations														
Project	Budget		Timeframe	Responsible	Output	Outcomes									
110,000	Capital	Operational	rimentanie	Responsible	output	Cutoomes									
Supply chain management report			Monthly by the 8 th	CFO	Listing of all awarded bidders Consolidation report of all awarded bidders	Compliance with legislation									

Financial Management Grant		Monthly by the 8 th	CFO	per quarter, half- yearly and annually List of monthly expenditure incurred and detailed annual report	Compliance with grant conditions
Systems Improvement Grant		Monthly by the 8 th	CFO	List of monthly expenditure incurred and detailed annual report	Compliance with grant conditions
National quarterly, half- yearly and annual reports		Quarterly, half-yearly and annually	CFO	Consolidation of quarterly, half- yearly and annual expenditure	Compliance with legislation
Conversion of annual financial statements to GRAP and GAMAP	707,000	30 July 2009	CFO and departmental staff	GRAP compliant financial statements	Clean audit report
Submission of GRAP compliant financial statements to Auditor General and auditing of the submitted	R900,000	Aug 2008 to June 2009	MM, CFO and all the managers and department staff		Higher performing municipality

financial			
statements			

Programme: In Key focus area	-	e an environm	ent that is suit	able and condu	cive to training	
		udget	Timeframe			Outcomes
Project	Project Capital Operational		Timename	Responsible	Output	Outcomes
Internship programme		R500,000	On-going	CFO and department staff	Development of training programme Evaluation of interns Identification of mentors Employment of additional Interns	Compliance with legislation

DEPARTMENT	Treasury	PROJECT MANAGER	Accountant & Revenue Officer
		MANAGER	Revenue Officer
PROJECT NAME:	Revenue Management		
WARD:			
VOTE NUMBER:			
PROJECT STARTING	October 2008		
DATE:			
PROJECT COMPLETION	June 2009		
DATE:			
TOTAL APPROVED	R13687500.00		
BUDGET:			
Proje	ct Objectives	Project Key Perf	ormance Indicators

To maximize revenue collection	 Motivate rate-payers and improve revenue collection, meet projected income and Improve billing system and perfect customer services. Receipt of Municipal accounts on time by customer and Proper distribution of bills Hard copies of all property owner's document Accurate and up-to-date debtors account. 													
Key Milestones	Responsibl		1 st	t		Ti 2 nd		ne Frames				4	th	
	e Official		ua er 2			uai er 2	_		uar r	te		-	rter 3	
Conducting meeting with rate payer's regarding the writing off consumer debts and the conditions attached to it.	Portfolio Head, MM, Acting and Assistant CFO.		2	3		2	3		2	3	1	2	3	
Publicizing the debt write off and the data cleansing thereof	Acting and assistant CFO, Accountant													
Writing off irrecoverable debt from consumers.	CFO, Accountant & Revenue officer													
Capturing of clean data in the new system	Accountant, Revenue Officer & 2 Interns													

Erection of post boxes in each	erf n	umbe	er su	bsidy				Actine & CO)						
Providing incentives for consist	ent r	rate p	bayer	S				CFO, Accou		-			_			
Debtors reconciliation								Ass. (Accou	CFO,							
Indigent Support								MM, (Accou & rev office	CFO, untan renue							
Billing Of Consumers								Revei Office	nue							
Distribution of Bills								Bills Distributor								
Projections Per Milestone						Bud	lget I	Projec	ction	s	<u> </u>			Sou	rce of	
	1 st Quarter 2 nd Quarter						3 rd	Quar		4 th	Qua	rter	Total	Finance		
	1	2	3	1	2	3	1	2	3	1	2	3				
Conducting meeting with rate payers forum regarding writing off consumer debts and the conditions attached to it						R5 00			R5 00			R5 00	R1500			
Publicizing the debt write off and the data cleansing thereof				R2 00 0. 00									R2000.0 0			
Writing off irrecoverable debt					R12								R12000 000			

Erection of post boxes in each erf number subsidy			R16 0 000. 00								R160 000.00	
Indigent support	5 () ()	R1 50 0. 00 0									R1500.0 00	
Distribution of Bills	6	66	R26 66.6 7	R2 66 6. 67	R26 66.6 7	R2 66 6. 67	R2 66 6. 67	R2 66 6.6 7	R2 66 6.6 7	R2 66 6.6 7	R24000	
TOTAL											R136875 00.00	

DEPARTMENT	Treasury		PROJECT MANAGER	MM & CFO								
PROJECT NAME:	EXPENDITURE MANAGEMENT											
WARD:												
VOTE NUMBER:												
PROJECT STARTING DATE:	October 2008											
PROJECT COMPLETION DATE:	June 2009											
TOTAL APPROVED BUDGET:												
	ect Objectives		Project Key Performance Indicators									
TO ENSURE AND EFFECTIVE	CONTROL OF EXPENDITURE		e provide satisfact ipal finance manag	ion compliance with the gement system								
		Impro	ve staff morale									
			netically correct an yees at the right ti									
		possib	ctness of statemen ole invoices and pay	yment duplication								
			ved internal contro									
		planni		ent effective financial adverse variances on of variance								
			identification of pos actions identificatio	ssible fraudulent n of cash flow crunch								

	Review and control of expenditure basis														e or	n re	gul	ar			
		_								Time Frames											
Кеу М	/liles	stone	es		Res ble Offi	si -	1 Qu	art		2 nd uai er		3 rd Quarte			Q						
										2 3	8 1	-	3	1	2	3	1	er 2	3		
Creditors payment									endit ficer	ur											
Payroll								CFO CFO exp), Ass) and endit ficer												
Reconciliation of creditors acco	unts	and	state	ment	ts				. CFC ounta	-											
Expenditure forecast and varia	nce a	analy	sis						CFC												
Bank Reconciliations					CFC																
Consolidated report of all witho	Irawals made								CFC)											
Projections Per Milestone	1 st	Quai	rter	2 ^r	nd Qua	rter	3 rd	Quai	rter	4	^{:h} Qı	ter	er T			Total					
	1	2	3	1	2	3	1	2	1	1 2 3											

DEPARTMENT	Trea	sury								roj An/						AC	FO					
PROJECT NAME:	Asset	t, Lia	bility	and I	Fleet	manag	gemen	t														
WARD:																						
VOTE NUMBER:																						
PROJECT STARTING DATE:	Octob	ber 2	800																			
PROJECT COMPLETION DATE:	June	2009)																			
TOTAL APPROVED BUDGET:	300.0	300.000.00																				
Proje	ct Ob	Cobjectives								ect	Ke	ey F	Per	for	ma	inc	e I	ndi	ica	tor	S	
TO ENSURE ASSETS ARE SAF	EGUA									rec al	ord	s of	f all	l as	set	S 0	wn	ed	by			
								Saf	egua	rdin	g o	f cc	oun	cil a	ass	ets						
Kov	Milos	ton	26					Der	non	ci –				Т	ïm	e F	rai	ne	S			
кеу	Miles	stone	32					ble	spon	51		1 st		2	2 nd			3 rd			4 th	
									icial		Q	uar	t	Q	uar	t	Qu	art	te	Q	uai	-t
									Iciai			er		(er			r			er	
											1	2	3	1	2	3	1	2	3	1	2	3
Compilation of a GRAP compl infrastructure assets	ant fix	xed a	isset	regis	ter fo	r loose	e and	SCI	МО													
Development of a credible as	set ma	anage	emen	t poli	су			CFC),													
									ЙО													
Develop system for internal c	ontrol	and	proce	edure	S			CFC)													
Projections Per Milestone							lget P												Sc	uro	ce o	of
	1 st	Qua	rter	2 ^r	^{id} Qu	arter	3 rd	Qua	rter	4	th C	2ua	irte	er		То	tal		F	ina	nce	Э
	1	2	3	1	2	3	1	2	3	1		2		3								

Compilation of a GRAP compliant fixed asset register	R30 0			R300 000.00	
for loose and infrastructure	000.				
assets	00				

DEPARTMENT	Treasury	PRO MAN	JECT AGER	A	Accountan	t
PROJECT NAME:	BUDGET REFORM AND REPORT					
WARD:						
VOTE NUMBER:						
PROJECT STARTING DATE:	OCTOBER 2008					
PROJECT COMPLETION DATE:	JUNE 2009					
TOTAL APPROVED BUDGET:	R400,000					
Proje	ect Objectives	Projec	t Key Per	rforman	ce Indica	tors
-	egic budget, effective control or acement o procurement system.	Compliance related legi		provisior	n of the MF	MA and
Key	/ Milestones	Responsi		Time	Frames	
		ble Official	1 st Quart er 1 2 3	2 nd Quart er 1 2 3	r	4 th Quart er 1 2 3

Budget process plan								Hea CFO all	or, folio d, MN and agers										
Reporting and variance analysi	S							Ass. and	. CFO										
MFMA Implementation Strategy	y							Bud	nager get & nplian	e i									
Projections Per Milestone				1		Budg													e of
	1 st	Qua	1	2 ^r				Quai			Qua	1	_	Tot	tal		Fi	nai	nce
Budget process plan	1 2 3 1 2 3 1 R4 R4						2	3	1	2	3	R4 O	400	,00)				

DEPARTMENT	Treasury	PROJECT MANAGER	Portfolio Head, MM, CFO and Ass. CFO
PROJECT NAME:	Investment Management		
WARD:			

VOTE NUMBER:																
PROJECT STARTING DATE:	October 2008															
PROJECT COMPLETION DATE:	June 2009															
TOTAL APPROVED BUDGET:	R30,000															
Proje	ct Objectives			Proje	ct K	ey l	Per	for	ma	anc	e I	ndi	icat	tors	S	
To ensure treasury manag flows and appropriate inve		ct of healthy ca	sh	Complianc System ali							st p	orac	tice	es.		
				Realising t operationa										incr	eas	se
Kev	Milestones			Responsi				-			ra	me	s			
				ble Official	C	1 st 2ua		Q	2 nd uar			3 rd Iart	te	Q	4 th uar	t
					1	er 2	3		er 2	3	1	r 2	3		er 2	3
Investment of not yet spent f	unds			MM & CFO		2	3	•	2	3	1	2	3	-	2	3
Investment Register mainten				Accountan												
				t, Ass. CFO &												
				CFO												
						<u> </u>										
		_ ·														6
Projections Per Milestone	1 st Quarter	Budg 2 nd Quarter		ojections										urc		
	131 0110 01 0 0		່ງເບ	Quarter	4 th	\frown	o ret	~ **		Te	tal			ina	\mathbf{n}	

	1	2	3	1	2	3	1	2	3	1	2	3		
Investment of not yet spent funds							R3 0. 00 0						R30.000	ULM
														ULM
														ULM

DEPARTMENT	Treasury	PROJECT MANAGER	CFO, Accountant, Revenue Officer
PROJECT NAME:	Implementation of financial system	MARK CER	
WARD:			
VOTE NUMBER:			
PROJECT STARTING	October 2008		
DATE:			
PROJECT COMPLETION	June 2009		
DATE:			
TOTAL APPROVED	1600.000		
BUDGET:			
Proje	ect Objectives	Project Key Perfo	rmance Indicators
TO ENSURE EFFICIENT, EFFE	CTIVE, ECONOMIC FINANCIAL	Integrated Financial Sys	stem which will improve
REPUTING AND MANAGEN		efficiency and financial	reporting to Council and
		N.T.	
		Efficient and effective u	se of the new financial
		system	
		Accurate and internally	processed financial
		information.	

1/ N	4:1	.						Dee					-	Tim	ne F	ra	me	s			
Кеу М	lines	tone	es					ble	spons	si _	1 ^s	t		2 nd			3 rd			4 th	
									icial		Qua	art	Q	ua	rt	Qu	lar	te	Q	uar	t
									iciai		e	-		er			r			er	
										,	1 2	3	1	2	3	1	2	3	1	2	3
Acquisition of integrated IT sys	tem							MM	, CFO)											
1 3 9								& A													
								MAN	NAGE	R											
								S													
Training of Staff and Managers	on t	he sy	/stem	۱				MM	, CFO)											
5 5		5						& A													
								MAN	NAGE	R											
								S													
Transfer of data from the old s	yster	n to	the n	iew o	ne.			CFC), ASS	S.											
	, ,							CFC													
								ACC	COUN	Т											
								ANT	Γ,												
									END	Т											
								URE	8												
								REV	/ENU	E											
								OFF	ICER												
Projections Per Milestone						Budg	get P	rojec	ction	s								Sc	ourc	e o	of
-	1 st	Quai	rter	2 ^r	^{1d} Qua	rter	3 rd	Qua	rter	4 th	' Qı	art	er		Тс	otal		F	ina	nce	•
	1	2	3	1	2	3	1	2	3	1	2	2	3								
Capital														F	R1,6	600	,	UL	M		
-															000						
																		UL	М		
										1											

DEPARTMENT	Treasury	PRO. MAN						AC	FO	Tr	eas	sury	/	
PROJECT NAME:	Supply Chain													
WARD:														
VOTE NUMBER:														
PROJECT STARTING DATE:	October 2008													
PROJECT COMPLETION DATE:	June 2009													
TOTAL APPROVED BUDGET:														
	ect Objectives	Projec												
	tial procurement system to ensure	Procuremer		go	ods	an	d s	serv	/ice	es ir	n te	erms	s of	:
compliance with legislation	on and regulations	the new pol												
		Formation of												
		Acquisition				nd	ser	rvic	es	fro	m			
		approved su	uppli	iers	5.									
		Better dema	and	ma	nag	gem	nen	t						
						Τ	im	e F	rar	ne	s			
Кеу	y Milestones	Responsi		1 st		<u> </u>	nd			3 rd			4 th	
		ble		i Jar		Qu	•	+		art			4 uar	+
		Official		er	Ľ		er	L	20	r	.e		er	L
			<u> </u>	-	3	1		3	1	2	3	1	2	3
Adoption of the reviewed sup Council	oply chain management Policy by	MM & CFO			-				-	_	-	-		
Supplier Data Base update		SCMO												
	sis and management of stock levels	CFO												

Projections Per Milestone						Budg	et P	rojec	tion	s				Source of
	1 st	Quai	rter	2 ^r	^{id} Qua	rter	3 rd	Qua	rter	4 th	Quar	ter	Total	Finance
	1	2	3	1	2	3	1	2	3	1	2	3		

DEPARTMENT	Treasury	_	JECT AGER	Tr ex	FO, Ass. C reasury a cpenditur fficer	nd
PROJECT NAME:	Reporting					
WARD:						
VOTE NUMBER:						
PROJECT STARTING DATE:	October 2008					
PROJECT COMPLETION DATE:	June 2009					
TOTAL APPROVED BUDGET:	R1607000					
Proje	ect Objectives	Projec	t Key Per	rforman	ce Indica	tors
•	nt and maintenance of an effective properties of an effective properties of a second	Compliance	e with legis	slation		
		Compliance	with grar	nt conditi	ons	
		Clean audit	<u> </u>			
		Higher perf	orming m	unicipalit	y	
Key	/ Milestones	Responsi		-	Frames	
		ble Official	1 st Quart er 1 2 3	2 nd Quart er 1 2 3	3 rd Quarte r 1 2 3	4 th Quart er 1 2 3

Supply chain management rep	ort							CFC)					
Financial Management Grant								CFC)					
Systems Improvement Grant								CFC)					
National quarterly, half-yearly	and a	annu	al rep	oorts				CFC)					
Conversion of annual financial	state	men	ts to	GRAF	o and C	GAMAP		CFC)					
Submission of GRAP compliant	finar	ncial	state	ment	ts to Au	uditor		CFC)					
General and auditing of the sul	omitt	ed fi	nanci	al sta	atemer	nts								
Projections Per Milestone						Bud	get F	Proje	ctior	าร				Source
	1 st	Qua	rter	2 ^r	^{1d} Qua	rter	3 rd	Qua	rter	4 th	Quar	rter	Total	of
	1	2	3	1	2	3	1	2	3	1	2	3		Finance
Conversion of annual												R7	R707,000	
financial statements to GRAP												07,		
and GAMAP												00		
												0		
Submission of GRAP		R8	R8	R8	R81	R81	R8	R8	R8	R8	R8	R8	R900,000	
compliant financial		18	18	18	818,	818,	18	18	18	18	18	18		
statements to Auditor		10	18	18	182	182	18	10	18	18,	10	10		1
Statements to Additor		18	10	10	102	102	10	18	10	10,	18,	18,		

82

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82

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82

submitted financial

statements TOTAL

General and auditing of the

DEPARTMENT	Treasury	PROJECT	Accountant
		MANAGER	
PROJECT NAME:	Internship		
WARD:			
VOTE NUMBER:			

,1

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82 82 82 2

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18

18

2

18

2

R1607000

PROJECT STARTING DATE:	On-G	oing																				
PROJECT COMPLETION DATE:																						
TOTAL APPROVED BUDGET:	R500	,000																				
Proje	ct Ob	jectiv	ves						Proj	ject	Ke	ey F	Per	forr	nan	ce	e In	ndi	cat	ors	5	
To create an environment that	suital	ole ar	nd co	nduci	ve to t	raining		Con	nplian	ice v	vith	ı leç	gisl	atio	n							
Kev	Miles	tone	s					Res	pons	i				T	me	Fr	am	nes	5			
			-					ble	-			1 st		2	nd		3	rd			4 th	I
								Offi	icial		Qu	lart	te	Qu	art	0	Qua	art	e	Qı	Jar	te
												r		e	-			r			r	
											1	2	3	1	2 3	8	1	2	3	1	2	3
Internship Programme								CFO	8													
									artmo	en												
								t Sta	aff													
																			\square			
	-																					
Projections Per Milestone	<u> </u>							tions										So				
		Qua	1		nd Qua	1	3 rd	Qua			ⁿ C	<u>)</u> ua	rte		Т	ot	al		Fi	na	nc	е
	1	2	3	1	2	3	1	2	3	1		2		3								
Internship Programme															R50)0,	000	0				

DEPARTMENT	Treas	sury								20JE ANAC				A	cco	ount	ant		
	Free I	Basic	Serv	ices	Implen	nent													
WARD:																			
VOTE NUMBER:																			
PROJECT STARTING DATE:	Vovei	mber	2008	3															
PROJECT COMPLETION . DATE:	June	2009																	
TOTAL APPROVED BUDGET:	R10 C	000, 0	000																
Projec	t Obj	jectiv	/es						Pro	ject I	Key	Per	forn	nane	ce I	ndi	cato	ors	
To comply with the constitution with free basic services	of So	outh /	Africa	2	Roll	e out	of th	e fre	ee b	asic	serv	ice	prog	ıram	۱ 				
Kev	Milestones								pons	si			Ti	me	Fra	mes	\$		
			-					ble	-		1 st 2uar		2 ^r Qua		0	3 rd uart	e	-	th arte
									iciai		r		e			r	Č		r
										1	2	3	1	2 3	1	2	3	1	2 3
Number of solar that has been thereof	distril	buted	and	an e	xpendi	ture		CFC)										
																	\rightarrow		
						D!													
Projections Per Milestone	_ st	Quai	tor		nd Qua			rojec Qua	tions		Qu	ort		т	ota			urce nan	e of
	1	<u>Quar</u> 2	ter 3	1	2 2	3	3	<u>Qua</u>	rter 3	4	2		er 3	10	Jia		r II	nan	ce
Free basic services Implement		~	3	•	2			~	3		2		-	R10 000		0		_	

DEPARTMENT	Treasury					IECT AGEF	2			an ma	d a ana	ll t ge	eas he rs a ient	nd		
PROJECT NAME:	Capital Expendi	iture								uc	pai			510		
WARD:																
VOTE NUMBER:																
PROJECT STARTING DATE:	July 2008															
PROJECT COMPLETION DATE:	June 2009															
TOTAL APPROVED BUDGET:	R12,395,000			-												
Proje	ect Objectives			Pro	oject	t Key	Pe	erfo	orma	anc	e I	nd	icat	ors		
Key	Milestones			Respor	nci				Tim	ne F	ra	me	S			
	Winestones			ble Officia		1 [°] Qu			2 nd 2uai			3 rd Jar	te	4 Qu	l th Iar	t
				Unicia	•	е			er			r			er	
						1 2	2 3	3 1	2	3	1	2	3	1	2	3
Projections Per Milestone				rojectio									So	urc	ec) f
	1 st Quarter	2 nd Quarter	3 rd	Quarter	• 4	th Qi	ıar	ter		То	tal		Fi	nar	nce	÷

	1	2	3	1	2	3	1	2	3	1	2	3		
Furniture & Office Equipment	4,	4,	4,	4,	4,16	4,16	4,	4,	4,	4,1	4,1	4,1	R50,000	
	16	16	16	16	6.67	6.67	16	16	16	66.	66.	66.		
	6.	6.	6.	6.			6.	6.	6.	67	67	67		
	67	67	67	67			67	67	67					
Computer Equipment	1,	1,	1,	1,	1,25	1,25	1,	1,	1,	1,2	1,2	1,2	R15,000	ULM
	25	25	25	25	0	0	25	25	25	50	50	50		
	0	0	0	0			0	0	0					
Motor Vehicle	41	41	41	41	41,6	41,6	41	41	41	41,	41,	41,	R500,00	ULM
	,6	,6	,6	,6	66.6	66.6	,6	,6	,6	66	66	66	0	
	66	66	66	66	7	7	66	66	66	6.6	6.6	6.6		
	.6	.6	.6	.6			.6	.6	.6	7	7	7		
	7	7	7	7			7	7	7					
Revenue Strategy	8,	8,	8,	8,	8,33	8,33	8,	8,	8,	8,3	8,3	8,3	R100,00	ULM
	33	33	33	33	3.33	3.33	33	33	33	33.	33.	33.	0	
	3.	3.	3.	3.			3.	3.	3.	33	33	33		
	33	33	33	33			33	33	33					
Database cleansing	4,	4,	4,	4,	4,16	4,16	4,	4,	4,	4,1	4,1	4,1	R50,000	
	16	16	16	16	6.67	6.67	16	16	16	66.	66.	66.		
	6.	6.	6.	6.			6.	6.	6.	67	67	67		
	67	67	67	67			67	67	67					
Free Basic Services	83	83	83	83	833,	833,	83	83	83	83	83	83	R10,000,	
	3,	З,	З,	З,	333.	333.	З,	3,	3,	3,3	3,3	3,3	000	
	33	33	33	33	33	33	33	33	33	33.	33.	33.		
	3.	3.	3.	3.			3.	3.	3.	33	33	33		
	33	33	33	33			33	33	33					
Implementation of property	33	33	33	33	33,3	33,3	33	33	33	33,	33,	33,	R400,00	
rate	,3	,3	,3	,3	33.3	33.3	,3	,3	,3	33	33	33	0	
	33	33	33	33	3	3	33	33	33	3.3	3.3	3.3		
	.3	.3	.3	.3			.3	.3	.3	3	3	3		

	3	3	3	3			3	3	3					
Laptop	3,	3,	3,	3,	3,75	3,75	3,	3,	3,	3,7	3,7	3,7	R45000	
	75	75	75	75	0	0	75	75	75	50	50	50		
	0	0	0	0			0	0	0					
Municipal Systems	61	61	61	61	61,2	61,2	61	61	61	61,	61,	61,	R735,00	
Improvement Programmes	,2	,2	,2	,2	50	50	,2	,2	,2	25	25	25	0	
	50	50	50	50			50	50	50	0	0	0		
Financial MNGT Grant	41	41	41	41	41,6	41,6	41	41	41	41,	41,	41,	R500,00	
	,6	,6	,6	,6	66.6	66.6	,6	,6	,6	66	66	66	0	
	66	66	66	66	7	7	66	66	66	6.6	6.6	6.6		
	.6	.6	.6	.6			.6	.6	.6	7	7	7		
	7	7	7	7			7	7	7					

DEPARTMENT	Budget & Trea	sury			OJEC NAG				_		anc artn		t st	taff	,
PROJECT NAME:	Personnel Exper	nditure			_						-				
WARD:	•														
VOTE NUMBER:															
PROJECT STARTING	July 2008														
DATE:	-														
PROJECT COMPLETION DATE:	June 2009														
TOTAL APPROVED BUDGET:	2,661,140														
Proje	ct Objectives			Proje	ect K	ey F	Per	forr	nar	nce	Ind	lica	tor	S	
Compliance with legislation				Training p	rogra	amn	ne								
				Intern eva	aluati	ons									
				Identificat	ion c	of m	ent	ors							
				Employme	ent o	f ad	diti	onal	int	ern					
Key	Milestones			Responsi				Ti	me	Fra	ame	S			
	Winestones			ble	· _	1 st		2	nd		3 rd			4 th	
				Official	C	Quar	rt	Qu	art	C	uar	te	Q	ua	٠t
						er		e	r		r			er	
					1	2	3	1	2	3 1	2	3	1	2	3
Development of training prog	ramme and adm	inistration cost		CFO											
Employment of intern				CFO											
Evaluation of interns				CFO											
Identification of mentors				CFO											
Payment of Wages															
Projections Per Milestone				rojections								So	bur	ce	of
	1 st Quarter	2 nd Quarter	3 rd	Quarter	4 th	Qua	arte	er	٦	ota	I	F	ina	inc	9

I

	1	2	3	1	2	3	1	2	3	1	2	3		
Salaries	17	17	17	17	171,	171,	17	17	17	17	17	17	R2,056,3	FMG
	1,	1,	1,	1,	358.	358.	1,	1,	1,	1,3	1,3	1,3	00	
	35	35	35	35	33	33	35	35	35	58.	58.	58.		
	8.	8.	8.	8.			8.	8.	8.	33	33	33		
	33	33	33	33			33	33	33					
Salaries: bonus-annual leave	4,	4,	4,	4,	4,85	4,85	4,	4,	4,	4,8	4,8	4,8	R58,267	
	85	85	85	85	5.58	5.58	85	85	85	55.	55.	55.		
	5.	5.	5.	5.			5.	5.	5.	58	58	58		
	58	58	58	58			58	58	58					
Medical Aid	12	12	12	12	12,2	12,2	12	12	12	12,	12,	12,	R147,28	
	,2	,2	,2	,2	73.7	73.7	,2	,2	,2	27	27	27	5	
	73	73	73	73	5	5	73	73	73	3.7	3.7	3.7		
	.7	.7	.7	.7			.7	.7	.7	5	5	5		
	5	5	5	5			5	5	5					
Cell phone Allowance	1,	1,	1,	1,	1,98	1,98	1,	1,	1,	1,9	1,9	1,9	R23,879	FMG
	98	98	98	98	9.92	9.92	98	98	98	89.	89.	89.		
	9.	9.	9.	9.			9.	9.	9.	92	92	92		
	92	92	92	92			92	92	92					
Housing Allowance	5,	5,	5,	5,	5,82	5,82	5,	5,	5,	5,8	5,8	5,8	R69,920	
	82	82	82	82	6.67	6.67	82	82	82	26.	26.	26.		
	6.	6.	6.	6.			6.	6.	6.	67	67	67		
	67	67	67	67			67	67	67					
Casual Labour	4,	4,	4,	4,	4,17	4,17	4,	4,	4,	4,1	4,1	4,1	R50,146	
	17	17	17	17	8.83	8.83	17	17	17	78.	78.	78.		
	8.	8.	8.	8.			8.	8.	8.	83	83	83		
	83	83	83	83			83	83	83					
Insurance: UIF	2,	2,	2,	2,	2,68	2,68	2,	2,	2,	2,6	2,6	2,6	R32,177	
	68	68	68	68	1.42	1.42	68	68	68	81.	81.	81.		
	1.	1.	1.	1.			1.	1.	1.	42	42	42		

	42	42	42	42			42	42	42					
Pension Fund contribution	8,	8,	8,	8,	8,94	8,94	8,	8,	8,	8,9	8,9	8,9	R107,39	
	94	94	94	94	9.75	9.75	94	94	94	49.	49.	49.	7	
	9.	9.	9.	9.			9.	9.	9.	75	75	75		
	75	75	75	75			75	75	75					
Skills development levy	2,	2,	2,	2,	2,68	2,68	2,	2,	2,	2,6	2,6	2,6	R32,177	
	68	68	68	68	1.42	1.42	68	68	68	81.	81.	81.		
	1.	1.	1.	1.			1.	1.	1.	42	42	42		
	42	42	42	42			42	42	42					
Performance bonus	6,	6,	6,	6,	6,96	6,96	6,	6,	6,	6,9	6,9	6,9	R83,594	
	96	96	96	96	6.17	6.17	96	96	96	66.	66.	66.		
	6.	6.	6.	6.			6.	6.	6.	17	17	17		
	17	17	17	17			17	17	17					

DEPARTMENT	Treasury and Budget	PRO. MAN		-			A	CFC) Tr	eas	sur	у	
PROJECT NAME:	General Expenses												
WARD:													
VOTE NUMBER:													
PROJECT STARTING DATE:	July 2008												
PROJECT COMPLETION DATE:	June 2009												
TOTAL APPROVED BUDGET:	R4,082,300												
Proj	ect Objectives	Projec	t Ke	ey Pe	eri	forn	nan	ce	Ind	ica	tor	s	
Providing working tools to e	nhance a good working environment	Staff achiev	/ing	targ	et	S							
		Improved v	vork	king c	cor	nditio	ons						
Ke	y Milestones	Responsi				Tir	ne	Fra	me	S			
	y milestories	ble		1 st		2 ^r	d		3 rd			4 th	
		Official	Q	uart		Qua	art	Q	uar	te	Q	uai	rt
				er		e	^		r			er	
			1	23	3	1 2	2 3	1	2	3	1	2	3
Pre – requisition of goods ar	nd services	Exp Officer											
Order of goods and services		Accountan t											—
Preparation of payment vou	cher	Exp Officer											
Final approval and payment		ACFO & CFO											

Projections Per Milestone						Budg	et P	rojec	ction					Source of
	1 st	Qua	rter	2 ^r	^{1d} Qua	rter	3 rd	Qua	rter	4 th	Quar	rter	Total	Finance
	1	2	3	1	2	3	1	2	3	1	2	3		
Accounting Fees	52	52	52	52	52,4	52,4	52	52	52	52,	52,	52,	R629,40	ULM
	,4	,4	,4	,4	50	50	,4	,4	,4	45	45	45	0	
	50	50	50	50			50	50	50	0	0	0		
System Rental	17	17	17	17	174	174	17	17	17	17	17	17	R20,980	ULM
	48	48	48	48	8,33	8,33	48	48	48	48,	48,	48,		
	,3	,3	,3	,3			,3	,3	,3	33	33	33		
	3	3	3	3			3	3	3					
Bank Charges	10	10	10	10	10,0	10,0	10	10	10	10,	10,	10,	R120,00	ULM
	,0	,0	,0	,0	00	00	,0	,0	,0	00	00	00	0	
	00	00	00	00			00	00	00	0	0	0		
Conference fees	2,	2,	2,	2,	2,77	2,77	2,	2,	2,	2,7	2,7	2,7	33,293	ULM
	77	77	77	77	4.42	4.42	77	77	77	74.	74.	74.		
	4.	4.	4.	4.			4.	4.	4.	42	42	42		
	42	42	42	42			42	42	42					
Consulting and Prof Fees	1,	1,	1,	1,	1,74	1,74	1,	1,	1,	1,7	1,7	1,7	20,980	ULM
	74	74	74	74	8.33	8.33	74	74	74	48.	48.	48.		
	8.	8.	8.	8.			8.	8.	8.	33	33	33		
	33	33	33	33			33	33	33					
Fuel and Oil	41	41	41	41	41,6	41,6	41	41	41	41,	41,	41,	R500,00	ULM
	,6	,6	,6	,6	66.6	66.6	,6	,6	,6	66	66	66	0	
	66	66	66	66	7	7	66	66	66	6.6	6.6	6.6		
	.6	.6	.6	.6			.6	.6	.6	7	7	7		
	7	7	7	7			7	7	7					
Insurance	58	58	58	58	58,3	58,3	58	58	58	58,	58,	58,	R700,00	ULM
	,3	,3	,3	,3	33.3	33.3	,3	,3	,3	33	33	33	0	
	33	33	33	33	3	3	33	33	33	3.3	3.3	3.3		
	.3	.3	.3	.3			.3	.3	.3	3	3	3		

	3	3	3	3			3	3	3					
Material and stores	83	83	83	83	833.	833.	83	83	83	83	83	83	R10,000	ULM
	3.	3.	3.	3.	33	33	3.	3.	3.	3.3	3.3	3.3		
	33	33	33	33			33	33	33	3	3	3		
Membership Fees	55	55	55	55	554.	554.	55	55	55	55	55	55	R6,659	ULM
	4.	4.	4.	4.	92	92	4.	4.	4.	4.9	4.9	4.9		
	92	92	92	92			92	92	92	2	2	2		
Sundry Expenses	2,	2,	2,	2,	2,18	2,18	2,	2,	2,	2,1	2,1	2,1	R26,225	ULM
	18	18	18	18	5.42	5.42	18	18	18	85.	85.	85.		
	5.	5.	5.	5.			5.	5.	5.	42	42	42		
	42	42	42	42			42	42	42					
Consumables and beverages	43	43	43	43	437.	437.	43	43	43	43	43	43	R5,245	ULM
	7.	7.	7.	7.	08	08	7.	7.	7.	7.0	7.0	7.0		
	08	08	08	08			08	08	08	8	8	8		
S & T	5,	5,	5,	5,	5,54	5,54	5,	5,	5,	5,5	5,5	5,5	R66,587	ULM
	54	54	54	54	8.92	8.92	54	54	54	48.	48.	48.		
	8.	8.	8.	8.			8.	8.	8.	92	92	92		
	92	92	92	92			92	92	92					
Audit Committee			25			25,0			25			25,	R100,00	ULM
			,0			00			,0			00	0	
			00						00			0		
Financial & Budgeting	8,	8,	8,	8,	8,33	8,33	8,	8,	8,	8,3	8,3	8,3	R100.00	
Reforms	33	33	33	33	3.33	3.33	33	33	33	33.	33.	33.	0	
	3.	3.	3.	3.			3.	3.	3.	33	33	33		
	33	33	33	33			33	33	33					
Rate Payers' Incentive	16	16	16	16	16,6	16,6	16	16	16	16,	16,	16,	R200,00	
	,6	,6	,6	,6	66.6	66.6	,6	,6	,6	66	66	66	0	
	66	66	66	66	7	7	66	66	66	6.6	6.6	6.6		
	.6	.6	.6	.6			.6	.6	.6	7	7	7		
	7	7	7	7			7	7	7					

Indigent Support	45	45	45	45	45,8	45,8	45	45	45	45,	45,	45,	550,000	
	,8	,8	,8	,8	33.3	33.3	,8	,8	,8	83	83	83	330,000	
	33	33	33	33	3	3	33	33	33	3.3	3.3	3.3		
					5	5				3.5		3.5		
	.3	.3	.3	.3			.3	.3	.3	3	3	3		
	3	3	3	3			3	3	3					
Electricity & Water Purchase	38	38	38	38	38,4	38,4	38	38	38	38,	38,	38,	461,461	
	,4	,4	,4	,4	55.0	55.0	,4	,4	,4	45	45	45		
	55	55	55	55	8	8	55	55	55	5.0	5.0	5.0		
	.0	.0	.0	.0			.0	.0	.0	8	8	8		
	8	8	8	8			8	8	8					
Strategic Planning & Team	2,	2,	2,	2,	2,62	2,62	2,	2,	2,	2,6	2,6	2,6	R31,470	
Building	62	62	62	62	2.50	2.50	62	62	62	22.	22.	22.		
_	2.	2.	2.	2.			2.	2.	2.	50	50	50		
	50	50	50	50			50	50	50					
Local Government Financial	41	41	41	41	41,6	41,6	41	41	41	41,	41,	41,	R500,00	
Management Grant	,6	,6	,6	,6	66.6	66.6	,6	,6	,6	66	66	66	0	
	66	66	66	66	7	7	66	66	66	6.6	6.6	6.6		
	.6	.6	.6	.6			.6	.6	.6	7	7	7		
	7	7	7	7			7	7	7					

DEPARTMENT	Treasury		DJECT NAGER	A	countant	t					
PROJECT NAME:	R & M										
WARD:											
VOTE NUMBER:											
PROJECT STARTING DATE:	July 2008										
PROJECT COMPLETION DATE:	June 2009										
TOTAL APPROVED BUDGET:	R147,817										
Proj	ect Objectives	Proje	ct Key Pe	rforman	ce Indica	tors					
Proper maintenance of Fixed	d Assets	All assets	in running	order							
		By utilising assets, staff able to perform duties effectively									
	. Milesteres	Deeree		Time	Frames						
Ke	y Milestones	Responsi	1 st	2 nd	nd 3 rd 4						
		Official	Quart	Quart	Quarte	Quart					
		Official	er	er	r	er					
			1 2 3	1 2 3	1 2 3	1 2 3					
Pre – requisition of goods a	nd services	Exp Officer									
Order of goods and services		Accountar t									
Preparation of payment vou	cher	Exp Officer									
Final approval and payment		ACFO &									

			CFC)										
Projections Per Milestone	Budget Projections													Source of
	1 st Quarter			2 ^r	2 nd Quarter 3			3 rd Quarter			Quar	ter	Total	Finance
	1	1 2 3 [·]		1	2	3	1	2	3	1	2	3		
Computer Installation	1,	1,	1,	1,	1,00	1,00	1,	1,	1,	1,0	1,0	10	12,000	
	00	00	00	00	0	0	00	00	00	00	00	00		
	0	0	0	0			0	0	0					
Furniture, equipment and	87	87	87	87	874.	874.	87	87	87	87	87	87	10,490	ULM
machines	4.	4.	4.	4.	17	17	4.	4.	4.	4.1	4.1	4.1		
	17	17	17	17			17	17	17	7	7	7		
Tools and equipment	44	44	44	44	443.	443.	44	44	44	44	44	44	R5,327	ULM
	3.	3.	3.	3.	92	92	3.	3.	3.	3.9	3.9	3.9		
	92	92	92	92			92	92	92	2	2	2		
Equipment and vehicles	10	10	10	10	10,0	10,0	10	10	10	10,	10,	10,	R120,00	ULM
	,0	,0	,0	,0	00	00	,0	,0	,0	00	00	00	0	
	00	00	00	00			00	00	00	0	0	0		

DEPARTMENT	Treasury		OJECT NAGER	ar	ACFO Treasury and departmer staff					
PROJECT NAME:	Revenue									
WARD:										
VOTE NUMBER:										
PROJECT STARTING DATE:	July 2008									
PROJECT COMPLETION DATE:	June 2009									
TOTAL APPROVED BUDGET:	R73,289,078									
Proj	ect Objectives	Proje	ct Key Pe	rforman	ce Indica	tors				
Maximise revenue collection	internally	Decrease	in Debtors	(Services	5)					
		Increase i	n surplus fo	or the yea	ar					
Ke	y Milestones	Responsi	i	Time	Frames					
	y milestories	ble Official	1 st Quart er	2 nd Quart er	3 rd Quarte r	4 th Quart er				
			1 2 3	+	1 2 3	-				
Implementation of credit co	ntrol policy	CFO &ACFO								
Billing and Receipting of Rev	/enue	ACFO&RE OFFICER	V							
Recording and Banking of R	evenue	ACC & REV								

								OFF	ICER					
Reconciliation of Receipts colle	cted	with	Bank	ζ.				ACC REV						
								OFFICER						
Projections Per Milestone						Budg	et P							Source of
2	1 st	Qua	rter	2 ^r	^{1d} Qua			Qua			Quar	rter	Total	Finance
	1	2	3	1	2	3	1	2	3	1	2	3		
Rates	24	24	24	24	246,	246,	24	24	24	24	24	24	R2,959,0	ULM
	6,	6,	6,	6,	589.	589.	6,	6,	6,	6,5	6,5	6,5	78	
	58	58	58	58	83	83	58	58	58	89.	89.	89.		
	9.	9.	9.	9.			9.	9.	9.	83	83	83		
	83	83	83	83	500	500	83	83	83	50	50	50		
Interest : Investment	50	50	50	50	500,	500,	50	50	50	50	50	50	R6,000,0	ULM
	0, 00	0, 00	0, 00	0, 00	000	000	0, 00	0, 00	0, 00	0,0 00	0,0 00	0,0 00	00	
	00	00	00	00			00	00	00	00	00	00		
Process on Disposal of assets	41	41	41	41	41,6	41,6	41	41	41	41,	41,	41,	R500,00	ULM
	,6	,6	,6	,6	66.6	66.6	,6	,6	,6	66	66	66	0	0 Livi
	66	66	66	66	7	7	66	66	66	6.6	6.6	6.6	_	
	.6	.6	.6	.6			.6	.6	.6	7	7	7		
	7	7	7	7			7	7	7					
Operating Reserves	79	79	79	79	791,	791,	79	79	79	79	79	79	R9,500,0	ULM
	1,	1,	1,	1,	666.	666.	1,	1,	1,	1,6	1,6	1,6	00	
	66	66	66	66	67	67	66	66	66	66.	66.	66.		
	6.	6.	6.	6.			6.	6.	6.	67	67	67		
	67	67	67	67	0.50	0.50	67	67	67	0.5	0.5	0.5	D 40.000	
Equitable Share	3, 50	3, 50	3, 50	3, 50	3,50	3,50	3, 50	3, 50	3, 50	3,5	3,5	3,5	R42,089,	ULM
	50	50	50	50	7,41	7,41 6.67	50	50	50	07, 41	07, 41	07, 41	000	
	41	7, 41	7, 41	41	0.07	0.07	41	7, 41	7, 41	6.6	6.6	6.6		
	41	41	41	41	ļ	<u> </u>	41	41	41	0.0	0.0	0.0		l'

	6.	6.	6.	6.			6.	6.	6.	7	7	7		
	67	67	67	67			67	67	67					
On going Projects														ULM
Rental Offices	65	65	65	65	65,5	65,5	65	65	65	65,	65,	65,	R786,00	ULM
	,5	,5	,5	,5	00	00	,5	,5	,5	50	50	50	0	
	00	00	00	00			00	00	00	0	0	0		
Hall Hire	10	10	10	10	10,0	10,0	10	10	10	10,	10,	10,	R120,00	ULM
	,0	,0	,0	,0	00	00	,0	,0	,0	00	00	00	0	
	00	00	00	00			00	00	00	0	0	0		
Advertising	8,	8,	8,	8,	8,33	8,33	8,	8,	8,	8,3	8,3	8,3	R100,00	ULM
	33	33	33	33	3.33	3.33	33	33	33	33.	33.	33.	0	
	3.	3.	3.	3.			3.	3.	3.	33	33	33		
	33	33	33	33			33	33	33					
Free Basic Services	83	83	83	83	833,	833,	83	83	83	83	83	83	R10,000,	ULM
	3,	З,	3,	3,	333.	333.	3,	3,	3,	3,3	3,3	3,3	000	
	33	33	33	33	33	33	33	33	33	33.	33.	33.		
	3.	3.	3.	3.			3.	3.	3.	33	33	33		
	33	33	33	33			33	33	33					
Financial Management Grant	41	41	41	41	41,6	41,6	41	41	41	41,	41,	41,	R500,00	ULM
	,6	,6	,6	,6	66.6	66.6	,6	,6	,6	66	66	66	0	
	66	66	66	66	7	7	66	66	66	6.6	6.6	6.6		
	.6	.6	.6	.6			.6	.6	.6	7	7	7		
	7	7	7	7			7	7	7					
Municipal Systems	61	61	61	61	61,2	61,2	61	61	61	61,	61,	61,	R735,00	ULM
improvement Programme	,2	,2	,2	,2	50	50	,2	,2	,2	25	25	25	0	
	50	50	50	50			50	50	50	0	0	0		

7. Conclusion

This Service Delivery and Budget Implementation Plan provides Council with the opportunity to inform and impress on the overall organizational targeting and milestones for the financial year 2006/2007. Implementation Performance will be assessed through the submission of quarterly and annual reports to Council. Monthly reports will be submitted to Management Meetings. This will contribute towards fulfilling the key performance areas and community priorities outlined in the IDP and the budget.